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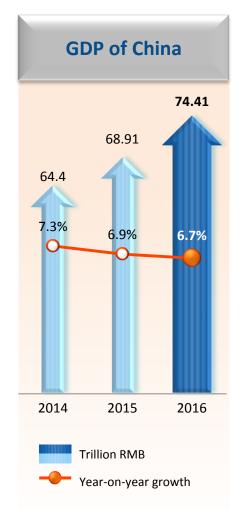


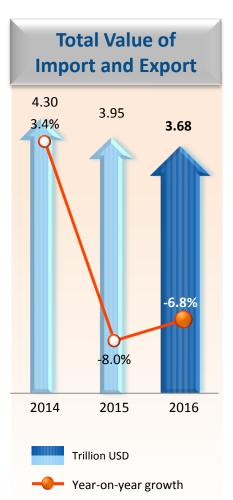




# Macro Economy and Industries

















#### **Achievements**



The Group achieved satisfactory operating results through propelling external expansion and internal exploration and improved the quality of its business operations as a whole.

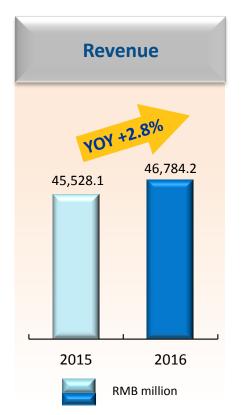
- Put more efforts on execution and achieved satisfactory results in the implementation of the "13th Five-Year" Plan.
- Achieved a remarkable success in market exploration by adopting a combination of measures.
- Promoted innovation-driven development and accelerated the transformation and upgrade of its three major business sectors.
- Made major breakthroughs in the construction of the five channels leveraging the integrated networks.
- Overcame obstacles and continued to deepen the resources integration.
- Continued to reform and improve its organizational and management systems.

Most of its major operations achieved sustained growth in business volume; obvious results were achieved in the structural adjustment of its business and the implementation of the "One, Three, Five" strategy; the customer structure was improved actively, with rising revenue generated by core direct customers as a proportion of the total revenue of the Group.



### **Financial Highlights**













## **Operational Highlights**



### Volume

|                      |  | 2016             | 2015             | Change          |
|----------------------|--|------------------|------------------|-----------------|
| Freight              | Sea Freight Forwarding Containers (in ten thousand TEUs) Air Freight Forwarding Cargo (in million kilograms) | 1,002.6<br>532.4 | 952.0<br>522.6   | 5.3%<br>1.9%    |
| Forwarding           | Shipping Agency Containers (in ten thousand TEUs) Bulk Cargo (in million tonnes)                             | 1,669.4<br>246.3 | 1,652.0<br>208.6 | 1.1%<br>18.1%   |
| Logistics            | (in million tonnes)  | 18.2             | 15.6             | 16.7%           |
| Storage and Terminal | Warehouse and Yard Operation Containers (in ten thousand TEUs) Bulk Cargo (in million tonnes)                | 794.7<br>12.4    | 769.8<br>11.6    | 3.2%<br>6.9%    |
| Services             | Terminal Throughput Containers (in ten thousand TEUs)  | 378.2            | 363.7            | 4.0%            |
| Other                | Trucking Containers (in ten thousand TEUs) Shipping  | 80.4             | 103.2            | -22.1%          |
| Services             | Containers (in ten thousand TEUs)  Express Services  Documents and Packages (in ten thousand units)          | 245.1<br>772.9   | 214.9<br>277.9   | 14.1%<br>178.1% |







# **Freight Forwarding**



| (RMB million)    | 2016     | 2015     | Change |
|------------------|----------|----------|--------|
| External Revenue | 34,665.8 | 34,603.9 | 0.2%   |
| Segment Results  | 725.0    | 716.7    | 1.2%   |

| Volume   | 2016             | 2015             | Change        |
|--|------------------|------------------|---------------|
| Sea Freight Forwarding Containers (in ten thousand TEUs)                         | 1,002.6          | 952.0            | 5.3%          |
| Air Freight Forwarding Cargo (in million kilograms)                              | 532.4            | 522.6            | 1.9%          |
| Shipping Agency Containers (in ten thousand TEUs) Bulk Cargo (in million tonnes) | 1,669.4<br>246.3 | 1,652.0<br>208.6 | 1.1%<br>18.1% |





| (RMB million)                 | 2016    | 2015    | Change |
|-------------------------------|---------|---------|--------|
| External Revenue              | 7,803.1 | 6,921.0 | 12.8%  |
| Segment Results               | 358.3   | 322.2   | 11.2%  |
|                               |         |         |        |
| Volume                        | 2016    | 2015    | Change |
| Logistics (in million tonnes) | 18.2    | 15.6    | 16.7%  |



# **Storage and Terminal Services**



| (RMB million)    | 2016    | 2015    | Change |
|------------------|---------|---------|--------|
| External Revenue | 2,015.2 | 1,935.6 | 4.1%   |
| Segment Results  | 252.1   | 354.0   | -28.8% |

| Volume  | 2016  | 2015  | Change |
|---|-------|-------|--------|
| Warehouse and Yard Operation                          |       |       |        |
| Containers (in ten thousand TEUs)                     | 794.7 | 769.8 | 3.2%   |
| Bulk Cargo (in million tonnes)                        | 12.4  | 11.6  | 6.9%   |
| Terminal Throughput Containers (in ten thousand TEUs) | 378.2 | 363.7 | 4.0%   |



## **Other Services**



| (RMB million)  | 2016    | 2015    | Change |
|--|---------|---------|--------|
| External Revenue   | 2,300.0 | 2,067.5 | 11.3%  |
| Segment Results  | 25.3    | 51.8    | -51.3% |
|  |         |         |        |
| Volume   | 2016    | 2015    | Change |
| Trucking Containers (in ten thousand TEUs)                       | 80.4    | 103.2   | -22.1% |
| Shipping Containers (in ten thousand TEUs)                       | 245.1   | 214.9   | 14.1%  |
| Express Services  Documents and Packages (in ten thousand units) | 772.9   | 277.9   | 178.1% |

| * Express Services                                 |       |       |       |
|--|-------|-------|-------|
| Joint Ventures                                     | 2,315 | 2,239 | 3.4%  |
| <ul> <li>Volume (in ten thousand units)</li> </ul> | 2,313 | 2,239 | 3.4/0 |
| <ul><li>Investment Income (RMB million)</li></ul>  | 806.0 | 888.6 | -9.1% |



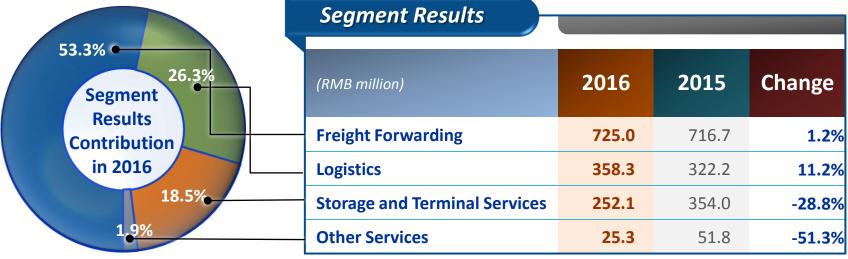




### **Revenue and Segment Results**









### **Cost Structure**



| (RMB million)                      | 2016       | 2015       | Change |
|------------------------------------|------------|------------|--------|
| Transportation and Related Charges | (40,653.6) | (39,680.3) | 2.5%   |
| Staff Costs                        | (3,544.9)  | (3,349.4)  | 5.8%   |
| Depreciation and Amortization      | (647.4)    | (625.3)    | 3.5%   |
| Office and Related Expenses        | (492.9)    | (467.3)    | 5.5%   |
| Other Gains and Losses, Net        | 407.8      | 378.3      | 7.8%   |
| Other Operating Expenses           | (487.6)    | (392.5)    | 24.2%  |
| Income Tax Expense                 | (384.7)    | (613.2)    | -37.3% |



### **Statement of Financial Position**



| (RMB million)                                | 2016     | 2015     | Change |
|--|----------|----------|--------|
| Cash and Cash Equivalents                    | 7,118.6  | 6,133.3  | 16.1%  |
| Current Assets                               | 20,604.9 | 18,272.9 | 12.8%  |
| Total Assets                                 | 37,366.9 | 35,084.9 | 6.5%   |
| Current Liabilities                          | 12,697.7 | 15,108.4 | -16.0% |
| Total Liabilities                            | 17,737.1 | 16,625.1 | 6.7%   |
| Non-controlling Interests                    | 3,557.6  | 3,337.5  | 6.6%   |
| Equity Attributable to Owners of the Company | 16,072.3 | 15,122.3 | 6.3%   |
| Total Assets Less Current Liabilities        | 24,669.2 | 19,976.5 | 23.5%  |



### **Statement of Cash Flows**



| (RMB million)  | 2016    | 2015    | Change |
|--|---------|---------|--------|
| Net Cash Generated from Operating Activities         | 1,701.3 | 2,433.6 | -30.1% |
| Net Cash (Used in) Investing Activities              | (256.5) | (905.5) | -70.7% |
| -Capital Expenditure                                 | 1,463.4 | 1,653.0 | -11.5% |
| Net Cash (Used in) Financing Activities              | (487.0) | (741.3) | -34.3% |
| Exchange Gains/(Losses) on Cash and Cash Equivalents | 27.6    | 14.4    | 91.7%  |
| Net Increase/(Decrease) in Cash and Cash Equivalents | 985.3   | 801.2   | 23.0%  |
| Cash and Cash Equivalents as at 31 December          | 7,118.6 | 6,133.3 | 16.1%  |









### Challenges

- A slow-moving global economy in general is expected
- Complex and volatile international political and economy situations lead to uncertainties and fluctuations
- China's economy in a "slowdown in growth but improvement in quality" manner
- The proportion of total social logistics cost as a percentage of GDP in China grows in a steady trend of downward growth rate, weighing on the industry

### **Opportunities**

- International development of Chinese enterprises and construction of "One Belt, One Road"
- Rise of sharing economy and sharing platform as well as the arrival of intelligent logistics
- More potential mergers and acquisitions in the industry
- Vigorous support from the Chinese government on developing logistics e-commerce, multimodal transportation (railway-ocean through logistics, international railway liner services and river-ocean through logistics) and other logistics
- Reorganization of Sinotrans & CSC with China Merchants



# **Development Strategies**





 Accelerate strategic transformation and cultivate new competitive advantages and business growth.

Implement development positioning as an "integrator of logistics services" and accelerate the transformation of core business.

Transforming

 Promote integration through consolidation and strive to implement an integrated operation.

Innovating

Insist on continuous reform greatly and improve the operation ability.

Reforming

 Strive to cut cost and expand source of income, and achieve quality and efficiency elevation.

Managing

Strengthen fundamental management and enhance operation and controlling standard.



